#### TRUSTEES OF THE PUBLIC LIBRARY OF THE CITY OF BOSTON

Meeting of the Trustees as a Corporation and Administrative Agency

Thursday, January 30, 2020 at 3:00 p.m. Commonwealth Salon, Central Library 700 Boylston Street, Boston, MA 02116 AGENDA

- I. Chair's Call to Order and Report *Robert Gallery, Chair* 
  - A. Roll Call of Trustees
  - B. Welcome Remarks
  - C. Review and Approval of Minutes for the Trustees Meeting held on November 19, 2019

#### II. President's Report David Leonard, President

- A. Update on FY21 Budget Submission Ellen Donaghey, Chief Financial Officer
- B. Presentation of Library Usage Michael Colford, Director of Library Services Laura Irmscher, Chief of Collections Lisa Pollack, Chief of Communications
- III. Trustees Finance and Audit Committee Evelyn Arana-Ortiz, Committee Chair
  - A. Vote for new Asset Allocation manager

## **VOTED:** "that, the Trustees of the Public Library of the City of Boston vote to move 8% of the endowment to Impax Asset Management."

#### IV. New Business

- A. Introduction of the BPL Boston Marathon Team
- V. Public Comment
- VI. Adjournment

#### 2019-2020 Trustee Meeting Schedule

- Thursday, January 30, 2020, 3:00 p.m., Central Library
- Thursday, March 26, 2020, 4:00 p.m., West Roxbury Branch
- Tuesday, May 12, 2020, 8:30 a.m., Annual Meeting, Central Library \*All meetings are subject to change

#### Trustees of the Public Library of the City of Boston

Robert E. Gallery, Chair; Evelyn Arana-Ortiz, Vice Chair, Zamawa Arenas, Jabari Asim, Ben Bradlee, Cheryl Cronin, Priscilla Douglas, Linda Dorcena Forry, John Hailer, Jeff Hawkins, Representative Chynah Tyler President, David Leonard Clerk of the Board, Pamela R. Carver

> This is an open meeting. The public is welcome to attend. For information check www.bpl.org

#### TRUSTEES OF THE PUBLIC LIBRARY OF THE CITY OF BOSTON

#### Meeting of the Trustees as a Corporation and Administrative Agency

Thursday, November 19, 2019 at 8:30 a.m. Central Library of the Boston Public Library 700 Boylston Street, Boston, MA 02116

#### MINUTES

A Meeting of the Trustees of the Public Library of the City of Boston as a Corporation and Administrative Agency was held at the Central Library, on Thursday, November 19, 2019 at 8:30 a.m.

Present at the meeting: Vice Chair, Evelyn Arana-Ortiz and Trustees: Jabari Asim, Ben Bradlee, Cheryl Cronin, Priscilla Douglas, Linda Dorcena Forry, John Hailer, Jeff Hawkins, and Representative Chynah Tyler. Chair, Robert Gallery was not present due to illness. Also present were: David Leonard, President, Pamela Carver, Clerk of the Board, along with BPL staff and members of the public.

Vice Chair Evelyn Arana-Ortiz called the meeting to order at 8:30 a.m. and addressed the order of business, noting Mr. Gallery extended his apologies for having to miss the meeting due to contracting the flu. She thanked the Trustees for their presence and welcomed everyone. Roll call was taken and determined there was a quorum. She called for a motion to approve the minutes of the October 3, 2019 meeting. With no edits or comments, a motion was duly made and seconded. The Trustees voted in favor to approve the minutes of the meeting on October 3, 2019.

Mr. Leonard gave the President's report and updates. He highlighted the BPL held its first ever all staff meeting with over 429 employees in attendance. The purpose was for staff development in the areas of customer service and customer engagement, and work on the roadmap to give a sense of direction heading into the New Year. All full-time and half-time employees that are represented by the unions attended at the Central Library. Mayor Walsh joined the meeting for a robust questions and answers session as well. It was a great success and the feedback has been extremely positive. The meeting was followed by an Employee Appreciation Dinner that evening where staff who have gone above and beyond were recognized along with those with twenty five and fifty years of service.

Mr. Leonard stated this continues to be one of the busiest times of the year with a large number of programs and events which were well attended. He next discussed the current mission statement of the Library along with draft priorities. The Trustees had a substantial conversation discussing whether it is more appropriate to amend the mission statement or determine if there is a need for a branding statement. There was no vote needed for approval at this time but an update is expected at a later time during the year and formal approvals of any changes as necessary.

Next Mr. Leonard turned to the draft organizational priorities which will enable the crafting of a detailed roadmap of initatives going forwrad. He envisioned a process akin to strategic planning with input from staff, trustees, and some community members. He went on to discuss each of the seven priorities; enhancing public profile and funding, systemwide improvements to the facilities, enhancing collections management, increasing programing and outreach (with emphasis on youth services), updating innovation/technology, improving staff and organizational culture and preparing for the unexpected. These priorities combined with engaging division, and department leaders, and staff over the coming year will then lead to a public engagement process to move us forward.

Ms. Alison Ford gave an update on each of the ongoing active capital projects. The Trustees discussed the possibility of mixed use buildings. Ms. Ford also reviewed the smaller projects that included minor improvements or refreshes.

Next, Ms. Donaghey reviewed the gift shop concept. She noted that one of the most frequent questions we receive is if we have a gift shop. Both restaurant spaces have been refreshed and now was a good time to pilot the gift shop concept. She explained there will be thirty items for sale as a trial period. Trying to be sensitive to various socio-economic backgrounds. She showed some examples of the products (notecards, mugs, teddy bears, t-shirts, and Moscow Mules to name a few) and in addition they hope to sell more high end prints and items online. She noted she looked to other public libraries for suggestions when developing what would be appropriate keeping quality in mind.

Mr. Eamon Shelton introduced the new Senior Manager of Facilities, Julio Gonzalez. Mr. Gonzalez gave a brief background on himself and expressed how pleased he was to join the BPL team.

That concluded the President's report and Ms. Arana-Ortiz was invited to give the report on the Finance and Audit Committee.

Ms. Arana-Ortiz explained that the committee met with NEPC and did a brief review of the BPL's portfolio balance, which is currently at \$63 million dollars. She explained that the committee determined to explore a more socially conscious policy in our investments and will be interviewing an active asset manager, Impax Asset Management. This firm is based out of London and are leaders in social impactful investments with an emphasis on environmental products. They have performed well over the last ten years. The committee will interview them at the next meeting in January and bring their recommendation to the full board accordingly.

Ms. Arana-Ortiz moved onto New Business for which there was none. She then asked if there was any Public Comment.

Elissa Cadillic, President of AFSCME spoke in regards to the President's proposed roadmap. She hoped that employees' input will be valued and appreciated. She also stated that the gift shop should not be outsourced to the restaurant spaces of The Catered Affair but rather should be staffed with BPL employees.

A patron stood who did not give their name, asked if there was a way to access the Boston Globe and Herald online via a BPL subscription. Ms. Irmscher explained that it is a copyright issue. Libraries are not able to purchase online access at this time. She noted we have printed copies available to the public but only an individual is able to purchase an online subscription.

Ms. Arana-Ortiz thanked everyone for attending. With no further comments, the meeting was adjourned at 9:43 a.m.

Respectfully submitted,

Pamela Q. Carver

Pamela Carver Clerk of the Board of Trustees

| Category                      | FY2020     | FY2021     | Change    | % Change | Description                          |  |
|-------------------------------|------------|------------|-----------|----------|--------------------------------------|--|
| Permanent Employees           | 26,928,871 | 28,014,344 | 1,085,473 | 4%       | Salary increases                     |  |
| Overtime                      | 325,000    | 344,500    | 19,500    | 6%       | adjust due to CBA                    |  |
| Other Salary Costs            | 177,960    | 177,960    | 0         | 0        | T-Passes, unemployment, workers comp |  |
| Telecomm/Utilities            | 3,826,746  | 4,395,545  | 568,799   | 15%      | OMB utility estimate                 |  |
| Repairs/Maintenance Buildings | 2,537,150  | 2,537,150  | 0         | 0%       | HVAC, elevator, fire alarms, etc     |  |
| Repairs/Service Equipment     | 224,100    | 224,100    | 0         | 0%       | annual IT contracts                  |  |
| Contracted Services           | 2,421,588  | 2,480,588  | 59,000    | 2.44%    | G4S wage increase                    |  |
| Misc Supplies/Materials       | 3,325,008  | 3,325,008  | 0         | 0%       | collections budget                   |  |
| Other Costs                   | 733,479    | 769,678    | 36,199    | 4.94%    | Financing of lease purchae           |  |
| Equipment                     | 35,000     | 47,000     | 12,000    | 34%      | replacement of equipment             |  |
| Total                         | 40,534,902 | 42,315,873 | 1,780,971 | 4.4%     |                                      |  |

## DRAFT – for discussion purposes

# BPL'S DATA

What we collect and how we use it

# BPL COLLECTIONS

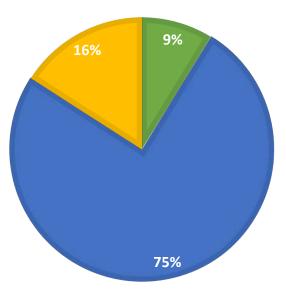
# **BPL COLLECTIONS**

## Over 21 million items

#### Circulating – 1,883,630 items Central & Branch Libraries Downloadable & Streaming Media Research – 16,300,000 items **Books & Periodicals** Newspapers Microforms Government Documents Special – 3,435,000 items Rare Books & Manuscripts Archives Maps & Atlases Architectural Drawings Prints, Drawings, Watercolors **Photographs**

### **BPL COLLECTIONS**

■ Circulating ■ Research ■ Special





## HOW PEOPLE USE COLLECTIONS

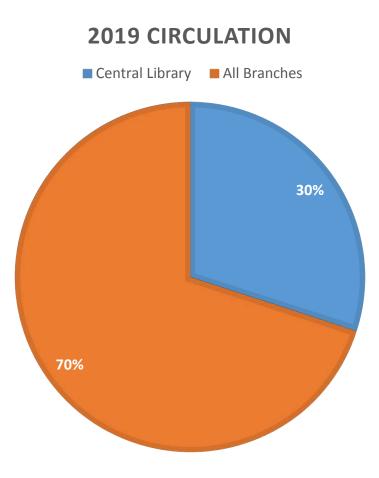
## Check Out and Leave (Circulating Collections)

## **Ouse In Library**

## Use Online



# LOCATIONS



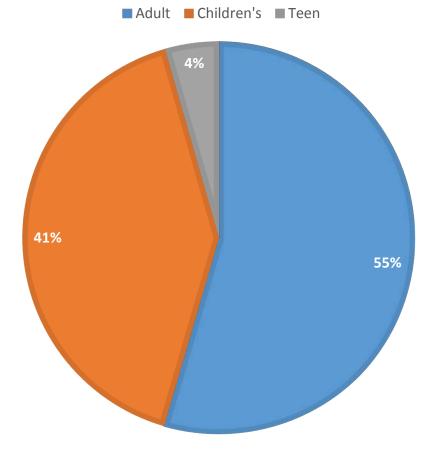
## **Top 5 Circulating Branches**

- Jamaica Plain
- 2. West Roxbury
- 3. East Boston
- **\$**4. Brighton
- 5. South Boston



## AGE LEVEL

### **2019 CIRCULATION**



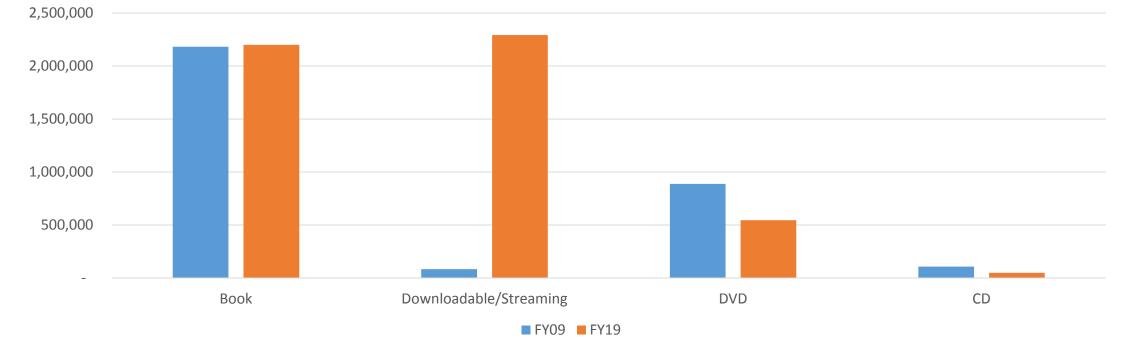
### **Top Branches - Adult**

- Jamaica Plain
- West End
- ⇒3. West Roxbury
- 4. East Boston
- **\$**5. South Boston
- Top Branches Children
- Jamaica Plain
- **2**. West Roxbury
- 3. East Boston
- **\$**4. Brighton
- **\$**5. Hyde Park



# **CIRCULATION TRENDS**

Circulation Changes in the Last 10 Years

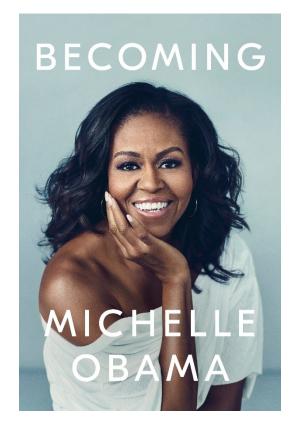




# **TYPES OF A BOOK**

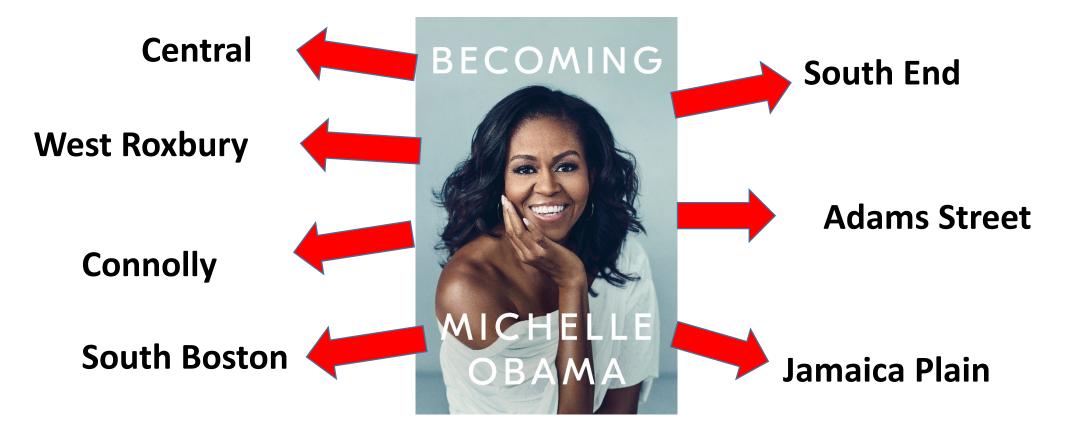
- Printed book
- Large Print
- ⇒Audio CD
- Spanish
- Download Audio
- Ebook

531 copies checked out 9,763 times by BPL users





## COLLECTIONS ON THE MOVE





## HOW PEOPLE USE COLLECTIONS

# Check Out and Leave (Circulating Collections) Use In Library (Research & Special Collections) Use Online



# **RESEARCH & SPECIAL**

- Research Collection
  - Central Library & Offsite Storage
- Leventhal Map & Education Center
- Special Collections
  - Currently Closed

About 25,000 items used in 2019

Online Resources available In Library only

## Ancestry library edition-



EMIS Intelligence



## HOW PEOPLE USE COLLECTIONS

Check Out and Leave (Circulating Collections)
 Use In Library (Research & Special Collections)
 Use Online (Circulating, Research, & Special Collections)



# STREAM & DOWNLOAD



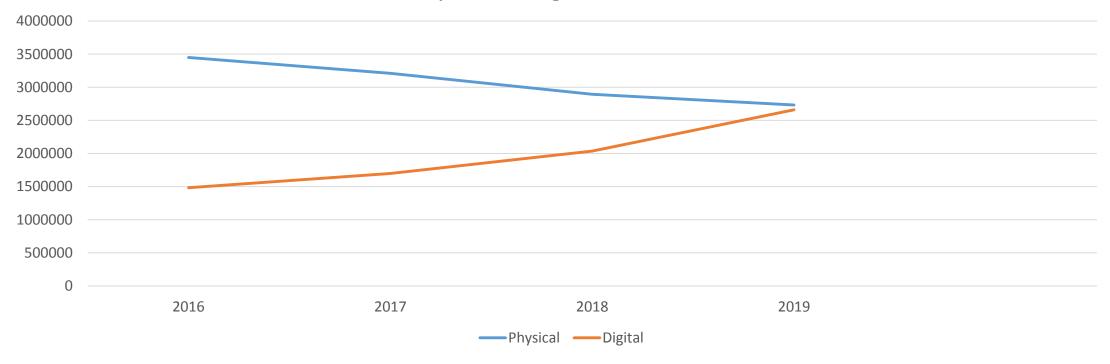


One app, thousands of eBooks, audiobooks, and videos from your local library.



# **DIGITAL GROWTH**

Physical vs. Digital Circulation





# **ONLINE RESOURCES**

Art and Architecture

- **Biography and Genealogy**
- **Business**
- Education
- Government and Law
- Health
- History and Political Science
- **Hobbies and Leisure**
- Literature, Books, and Reading Music
- Philosophy and Religion
- Psychology and Sociology
- Reference
- Science
- Sports
- Statistics
- Theatre, Dance, and Film



# Resources











THE HIST ORYMAKERS.





Job & Career Accelerator

The New York Times



The Making of Modern Law: American Civil Liberties Union Papers



# DIGITAL COMMONWEALTH Digital

digitalcommonwealth.org

Digital library of historic materials and special collections from BPL and libraries, museums, and archives across Massachusetts.

Includes photographs, maps, illustrations, paintings, manuscripts, sound recordings, video recordings, prints, posters, sheet music, correspondence, documents, etc.



Massachusetts Collections Onli

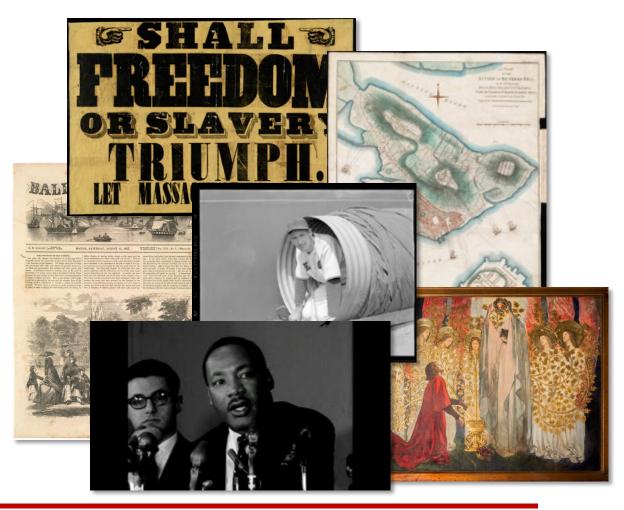
# DIGITAL COMMONWEALTH

**Collections Overview** 

**Over** 790,000 items

Over 1,500 collections

379 contributing organizations
30 TB of digital content





# **BPL'S CONTRIBUTION**

## Collections in Digital Commonwealth

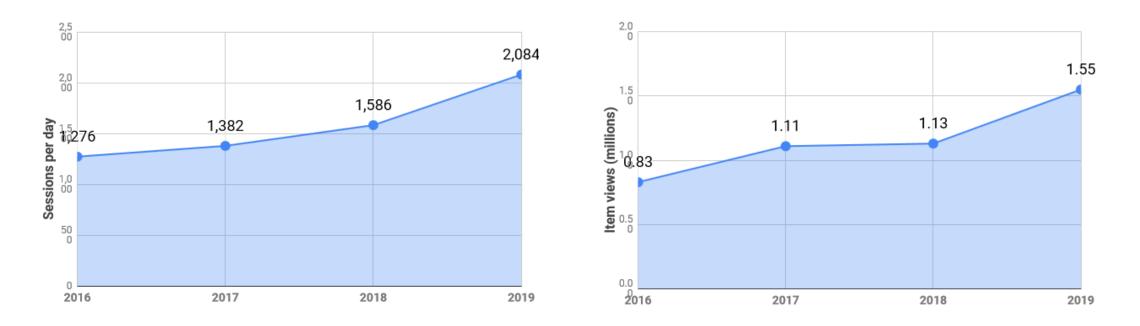




## **USAGE STATISTICS**

Sessions per Day

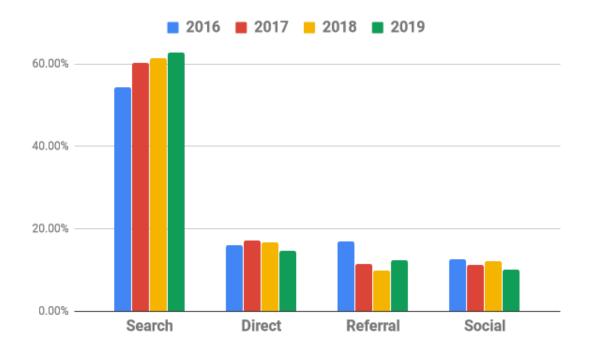
Item views





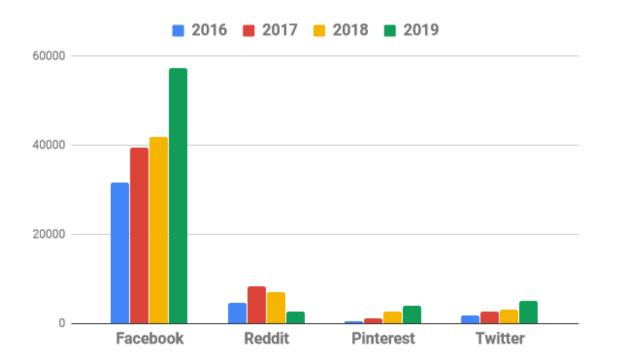
# WEB SERVICES OVERVIEW

## **TRAFFIC SOURCES**



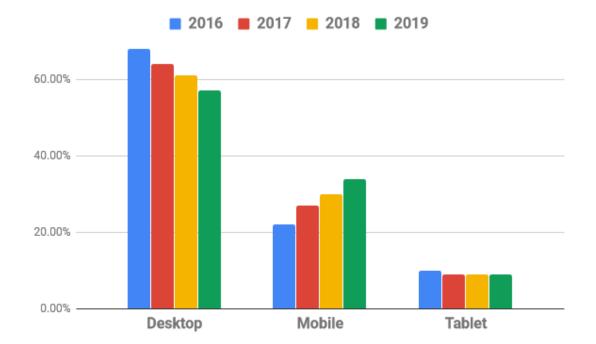


## SOCIAL MEDIA TRAFFIC



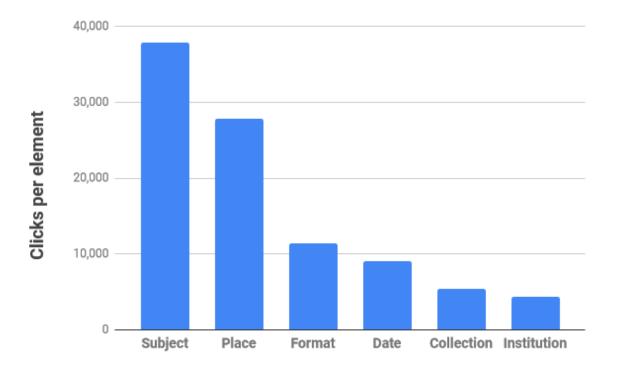


## **USER TECHNOLOGY**





## CLICKED DESCRIPTIVE ELEMENTS





# **LIBRARY SERVICES**

*Reach – How People are Using the Library* 

Reach is a measurement that we report each quarter to the city detailing how visitors are using the library. Reach is made up of 5 key measurements:

- Programs (Number of programs & Attendance)
- Visits
- Circulation
- Computer Use
- Wireless Sessions\*
- \* added in FY2017

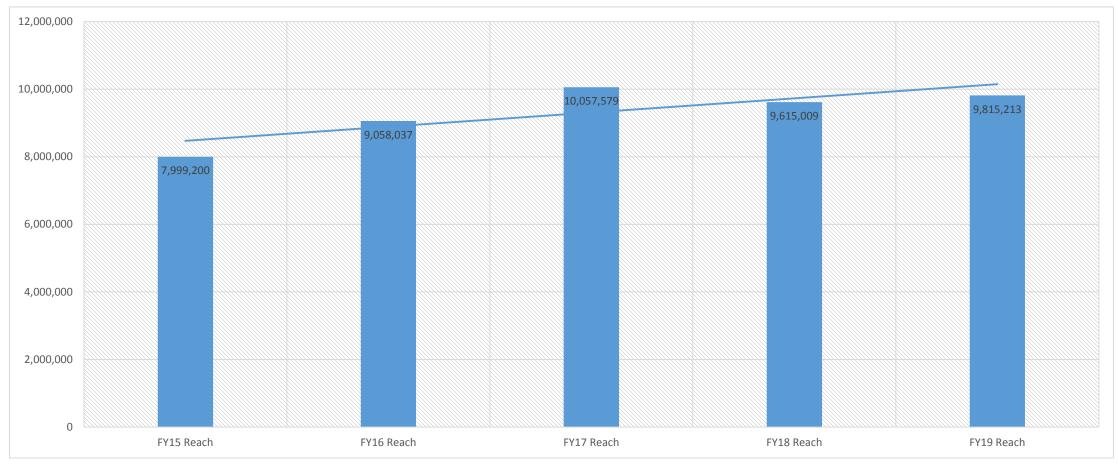


## **REACH** 5-Year Comparison

|                   | FY15 Reach FY16 Reach |           | FY17 Reach | FY18 Reach | FY19 Reach |
|-------------------|-----------------------|-----------|------------|------------|------------|
|                   |                       |           |            |            |            |
| Adams St.         | 160,566               | 198,019   | 184,482    | 154,852    | 135,879    |
| Brighton          | 208,578               | 241,499   | 229,060    | 212,752    | 197,691    |
| Charlestown       | 156,201               | 174,322   | 186,167    | 163,833    | 185,621    |
| Chinatown         | 0                     | 0         | 0          | 35,680     | 106,454    |
| Codman Sq.        | 181,170               | 204,733   | 174,487    | 150,994    | 160,722    |
| Copley            | 2,372,391             | 2,751,637 | 3,681,269  | 3,409,825  | 3,205,272  |
| Connolly          | 159,676               | 295,430   | 279,307    | 197,649    | 176,130    |
| Dudley            | 223,038               | 240,835   | 204,079    | 68,785     | 357        |
| East Boston       | 381,223               | 447,362   | 398,299    | 356,348    | 335,314    |
| Egleston          | 107,781               | 133,938   | 123,437    | 123,137    | 99,612     |
| Faneuil           | 234,117               | 168,802   | 166,707    | 155,971    | 155,368    |
| Fields Corner     | 184,939               | 205,611   | 195,797    | 168,579    | 146,215    |
| Grove Hall        | 195,814               | 211,648   | 186,775    | 174,302    | 187,003    |
| Honan-Allston     | 145,731               | 168,249   | 173,659    | 160,475    | 155,236    |
| Hyde Park         | 206,886               | 222,380   | 241,594    | 193,511    | 198,148    |
| Jamaica Plain     | 265,429               | 23,659    | 48,441     | 362,932    | 363,541    |
| Lower Mills       | 144,724               | 148,616   | 128,072    | 121,013    | 97,230     |
| Mattapan          | 208,459               | 233,688   | 251,989    | 205,743    | 199,788    |
| North End         | 168,731               | 215,540   | 197,492    | 183,553    | 176,385    |
| Parker Hill       | 90,569                | 109,361   | 102,349    | 2,985      | 78,049     |
| Roslindale        | 193,779               | 255,616   | 255,406    | 225,268    | 212,094    |
| South Boston      | 183,183               | 216,386   | 204,399    | 187,987    | 203,477    |
| South End         | 197,808               | 225,131   | 206,597    | 191,694    | 178,360    |
| Uphams Corner     | 74,961                | 84,424    | 82,208     | 61,485     | 68,399     |
| West End          | 261,136               | 277,367   | 275,404    | 249,377    | 241,504    |
| West Roxbury      | 248,922               | 288,462   | 277,478    | 250,966    | 259,016    |
| Digital Downloads | 1,043,393             | 1,315,324 | 1,602,625  | 1,845,313  | 2,292,348  |
|                   |                       |           |            |            |            |
| Total             | 7,999,200             | 9,058,037 | 10,057,579 | 9,615,009  | 9,815,213  |



## **REACH** 5-Year Comparison

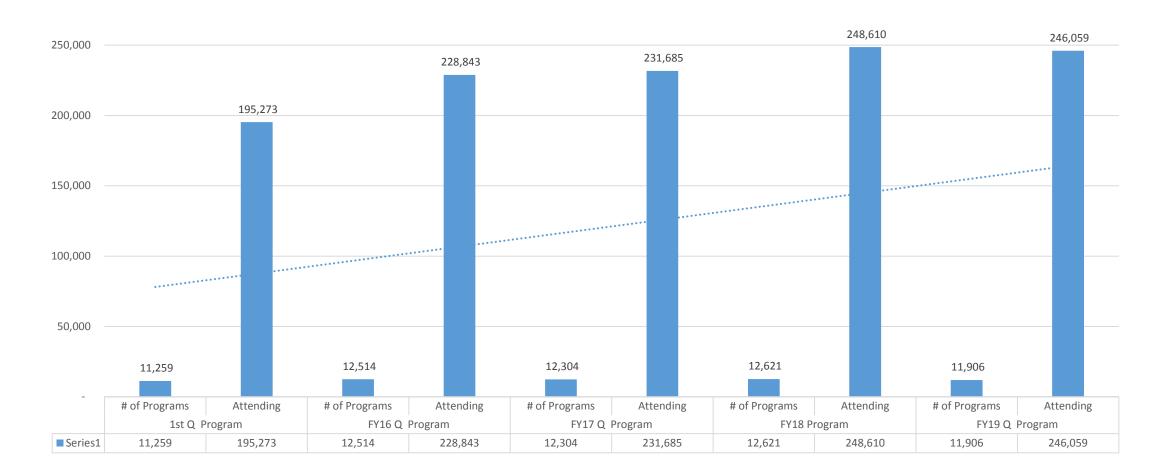


\*Note – dip in FY18/19 corresponds with Dudley closure



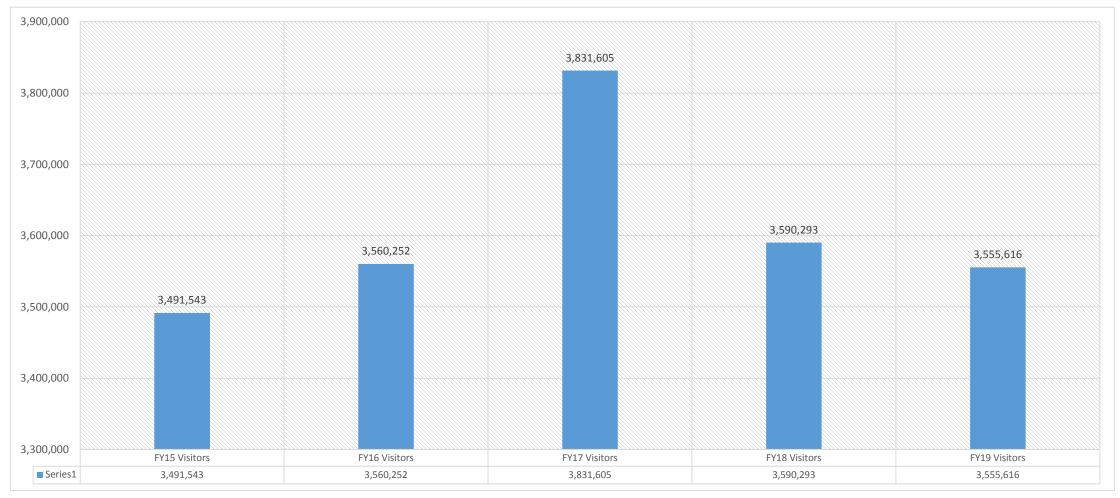
### Programs – 5-year comparison

300,000



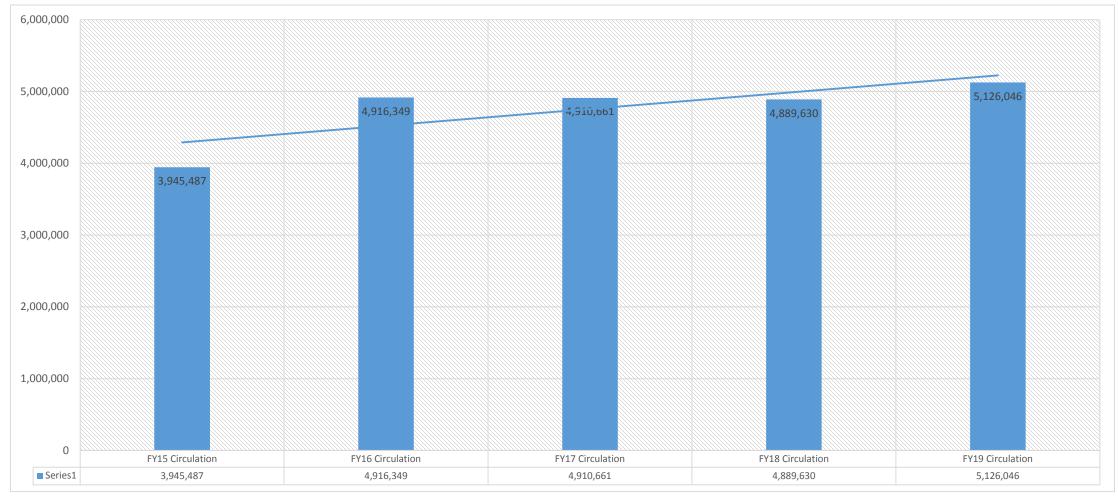


### Visits – 5-Year Comparison



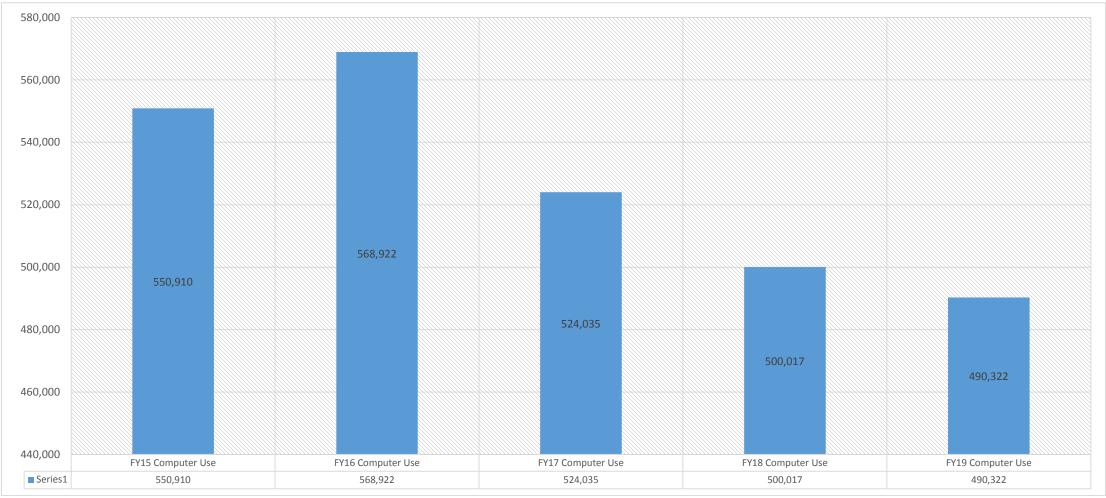


### Circulation – 5-Year Comparison





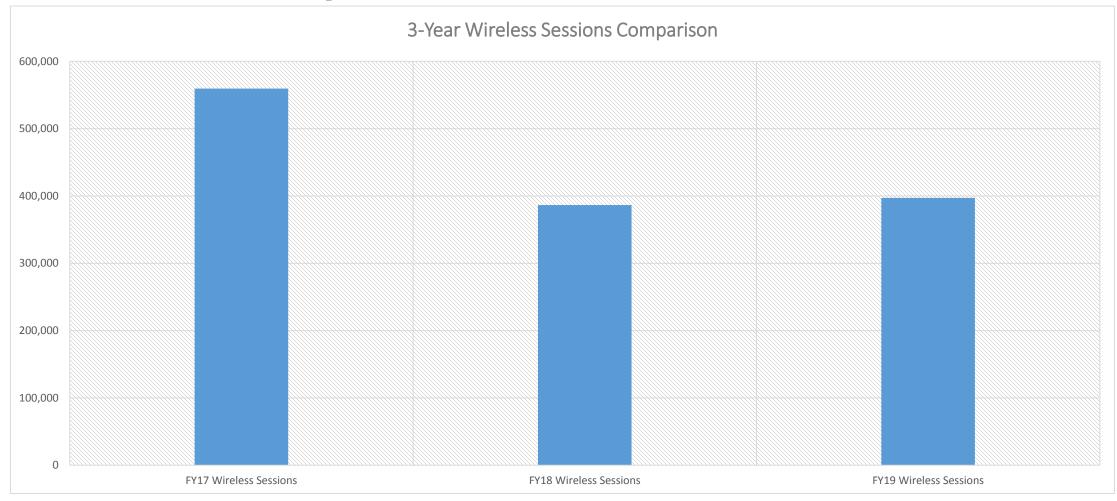
## **REACH** *Computer Use – 5-Year Comparison*





### REACH

#### Wireless Sessions – 3-Year Comparison





## SUMMARY

Other Measures to Consider

### Outreach Visits

- Outreach has become a growing component of the way we serve communities.
- Measurements such as number of outreach visits and number of people served per visit need to be considered.

### Outcomes & Impacts

- Looking at more meaningful measures beyond counting numbers.
- What are the impacts on our patrons when they use the library?



2019 Exit Surveys: Central

|                                        |       |        |         |        |       |       | Total  | Guest |
|----------------------------------------|-------|--------|---------|--------|-------|-------|--------|-------|
| BPL Central - Exit Survey              |       |        |         |        |       | Count | Weight | Score |
|                                        | 0     | 25     | 50      | 75     | 100   |       | Score  |       |
| How would you rate your overall visit? | 26    | 9      | 22      | 81     | 182   | 320   | 25,600 | 80    |
|                                        | Poor  | Subst. | Average | V.Good | Super | 520   | 23,000 | 80    |
| How would you rate customer service?   | 26    | 10     | 19      | 118    | 147   | 320   | 24 750 | 77    |
| now would you rate customer service:   | Poor  | Subst. | Average | V.Good | Super | 320   | 24,750 | ,,    |
| Would you recommend us to others?      | 27    |        | 17      |        | 260   | 320   | 28,000 | 88    |
| would you recommend us to others!      | Detr. |        | Detr.   |        | Prom. | 520   | 28,000 | 00    |
|                                        | 79    | 19     | 58      | 199    | 589   | 960   | 78,350 | 82    |



2019 Exit Surveys – Jamaica Plain

|                                        |       |        |         |        |       |       | Total   | Guest |
|----------------------------------------|-------|--------|---------|--------|-------|-------|---------|-------|
| BPL JP Branch- Exit Survey             |       |        |         |        |       |       | Weight  | Score |
|                                        | 0     | 25     | 50      | 75     | 100   |       | Score   |       |
| How would you rate your overall visit? | 165   | 37     | 120     | 503    | 1,226 | 2 051 | 167 250 | 82    |
|                                        | Poor  | Subst. | Average | V.Good | Super | 2,051 | 167,250 | 02    |
| How would you rate customer service?   | 170   | 29     | 159     | 582    | 1,111 | 2,051 | 162 425 | 80    |
|                                        | Poor  | Subst. | Average | V.Good | Super | 2,031 | 163,425 | 80    |
|                                        | 177   |        | 156     |        | 1,715 | 2,051 | 179,510 | 88    |
| Would you recommend us to others?      | Detr. |        | Detr.   |        | Prom. | 2,031 | 179,510 | 00    |
|                                        | 512   | 66     | 435     | 1,085  | 4,052 | 6,153 | 510,185 | 83    |



2019 Community Learning Classroom

|                                                                                             |                      |          |         |        |                   |       | Total   | Guest |
|---------------------------------------------------------------------------------------------|----------------------|----------|---------|--------|-------------------|-------|---------|-------|
| Community Learning Center Classroom                                                         |                      |          |         |        |                   | Count | Weight  | Score |
|                                                                                             | 0                    | 25       | 50      | 75     | 100               |       | Score   |       |
| Did you have a happy experience with us?                                                    | 0                    | 0        | 11      | 95     | 182               | 288   | 25,875  | 90    |
| Did you have a happy experience with us:                                                    | Poor                 | Subst.   | Average | V.Good | Super             | 200   |         |       |
| How smooth was the service?                                                                 | 0                    | 1        | 6       | 95     | 186               | 288   | 26,050  | 90    |
| now smooth was the service:                                                                 | Poor                 | Subst.   | Average | V.Good | Super             | 200   | 20,030  | 50    |
| Would you recommend this event to others?                                                   | 0                    |          | 1       |        | 287               | 288   | 28,750  | 100   |
| would you recommend this event to others:                                                   | No                   |          | Maybe   |        | Yes               | 200   | 28,750  | 100   |
|                                                                                             | 4                    | 0        | 4       | 86     | 194               |       |         |       |
| The class has improved my understanding of the subject matter.                              | Strongly<br>Disagree | Disagree | Neither | Agree  | Strongly<br>Agree | 288   | 26,050  | 90    |
| I learned a new skill I can use in my personal or professional work after taking this class | 3                    |          | 16      |        | 254               | 273   | 26,200  | 96    |
|                                                                                             | No                   |          | Maybe   |        | Yes               |       |         |       |
|                                                                                             | 2                    | 0        | 5       | 62     | 219               |       |         |       |
| My instructor adequately answered student questions during the class.                       | Strongly<br>Disagree | Disagree | Neither | Agree  | Strongly<br>Agree | 288   | 26,800  | 93    |
|                                                                                             | 9                    | 1        | 43      | 338    | 1,322             | 1,713 | 159,725 | 93    |



2019 Kirstein Business Library & Innovation Center Programs

|                                                                                             |                      |          |         |        |                |       | Total  | Guest |
|---------------------------------------------------------------------------------------------|----------------------|----------|---------|--------|----------------|-------|--------|-------|
| Kirstein Business Library and Innovation Center                                             |                      |          |         |        |                | Count | Weight | Score |
|                                                                                             | 0                    | 25       | 50      | 75     | 100            |       | Score  |       |
| Did you have a happy experience with us?                                                    | 0                    | 0        | 0       | 13     | 17             | 30    | 2,675  | 89    |
| Did you have a happy experience with us!                                                    | Poor                 | Subst.   | Average | V.Good | Super          | 50    |        | 89    |
| How smooth was the service?                                                                 | 0                    | 0        | 0       | 14     | 16             | 30    | 2 650  | 88    |
| How smooth was the service?                                                                 | Poor                 | Subst.   | Average | V.Good | Super          | 50    | 2,650  | 00    |
| Would you recommend this event to others?                                                   | 0                    |          | 0       |        | 30             | 30    | 3,000  | 100   |
| would you recommend this event to others?                                                   | No                   |          | Maybe   |        | Yes            |       |        | 100   |
|                                                                                             | 0                    | 0        | 0       | 15     | 15             |       |        |       |
| The class has improved my understanding of the subject matter.                              | Strongly<br>Disagree | Disagree | Neither | Agree  | Strongly Agree | 30    | 2,625  | 88    |
| I learned a new skill I can use in my personal or professional work after taking this class | 0                    |          | 9       |        | 19             | 28    | 2,350  | 84    |
|                                                                                             | No                   |          | Maybe   |        | Yes            |       |        |       |
|                                                                                             | 0                    | 0        | 0       | 7      | 23             |       |        |       |
| My instructor adequately answered student questions during the class.                       | Strongly<br>Disagree | Disagree | Neither | Agree  | Strongly Agree | 30    | 2,825  | 94    |
|                                                                                             | 0                    | 0        | 9       | 49     | 120            | 178   | 16,125 | 91    |



## **WIFI HOTSPOTS**

Surveys & Focus Groups

See Handout



## **NEXT STEPS**

Data Working Group & Analytics

- Formation of a Data Working Group to audit the data we currently collect and make recommendations on the data we should be collecting
- Commitment in FY2020 to put resources toward a staff person in charge of data analysis; and to purchase a data analytics tool to help us move to outcomes-based decision making.



#### Boston Public Library Wifi Hotspot Lending Pilot Program Focus Group Questions

The focus group should be conducted with participants on site at the library branch that is partnering with Simmons University on this project. This document should be used to address the following questions with the group:

| MAIN QUESTIONS                                                                           | FOLLOW UP QUESTIONS                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1) How did you first learn about the hotspot program?                                    | <ul> <li>a. When did you first check-out a device?</li> <li>b. What were you hoping to use it for?</li> <li>c. Were there any specific skills you were hoping to gain or practice?</li> <li>d. How often have you checked out the hotspots?</li> <li>e. Do other people in your community know about the hotspot program?</li> </ul> |
| 2.) How have the wifi hotspots helped you?                                               | <ul> <li>a. Have you used the hotspots for any of the following: (i) applying for jobs, (ii) school (iii) health information, (iv) civic information, (v) accessing other social programs?</li> <li>b. What have you learned by using the hotspots?</li> <li>c. How else have the hotspots benefited you?</li> </ul>                 |
| 3) Have you experienced any problems or issues with using the wifi hotspots?             | a. speeds?<br>b. data cap?<br>c. other issues?                                                                                                                                                                                                                                                                                       |
| 4) Where have you used the hotspot?                                                      | a. at home?<br>b. at work?<br>c. at school?<br>d. while traveling?                                                                                                                                                                                                                                                                   |
| 5) Which devices have you used to connect to the internet using the BPL's wifi hotspots? | a. computer<br>b. laptop<br>c. smart phone<br>d. tablet<br>e. gaming console<br>f. any other devices?                                                                                                                                                                                                                                |
| 6) Do you have internet at home?                                                         | a. If not, where do you typically access the internet during<br>the course of a day?<br>b. How many of you use a Smartphone to access the<br>Internet?                                                                                                                                                                               |

| 7) If you do not currently have Internet<br>at home, what is the biggest barrier to<br>not having the Internet at home?                      | <ul> <li>a. Cost? Lack of digital skills? Security?</li> <li>b. Are there other reasons why you don't have an Internet<br/>connection (either wired or wireless) at home?</li> </ul>                                                                                                                                                                                                                                                                                                                        |
|----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 8) How many of you have had Internet<br>service at home in the past, but have<br>lost your service at some point?                            | <ul><li>a. If YES, what kind of an Internet connection did you have (wired or wireless)?</li><li>b. What was the main reason why you lost your connection: Cost? Not relevant? Lack of digital skills? Security?</li></ul>                                                                                                                                                                                                                                                                                  |
| 9) What have been some of the other benefits of checking out a hotspot device?                                                               | <ul> <li>a. Have you learned anything in particular about computers and the Internet?</li> <li>b. What else motivated you to use the hotspot?</li> </ul>                                                                                                                                                                                                                                                                                                                                                    |
| 10) What other areas of your life have<br>the hotspots been particularly useful<br>in?                                                       | <ul> <li>a. Do you believe that what you learned in this program has the potential to help you in your life?</li> <li>b. Do any of you have school age children who have used the internet at home? What have they used it for?</li> <li>b. What next steps will you pursue in using or increasing your new computer and Internet skills?</li> <li>c. Do you see yourself able to pursue new job opportunities as a result of using the hotspot, or do you have new job opportunities coming up?</li> </ul> |
| 11) Is there anything else that you<br>would like to tell us about your<br>participation in the BPL's wifi hotspot<br>lending pilot program? |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

#### Boston Public Library Wifi Hotspot Lending Pilot Program Focus Group Questionnaire

#### Please fill out the demographic questions below:

Age (please circle one):

- Under 18
- 18-24
- 25-34
- 35-44
- 45-54
- 55-64
- Over 65

Ethnicity (circle all that apply):

- White
- Hispanic or Latino
- Black or African American
- Native American or American Indian
- Asian/Pacific Islander
- Other

Gender:

- Male
- Female
- Other (please specify) \_\_\_\_\_
- Prefer not to say

Education (please circle one):

- Less than a high school diploma
- High school degree or equivalent
- Bachelor's degree (e.g., BA, BS)
- Master's degree (eg.g., MA, MS, MEd)
- Doctorate (e.g., PhD, EdD)
- Other (please specify)

Annual Household income (Please circle one):

• Below \$10k

- \$10k \$50k
- \$50k \$100k
  \$100k \$150k
- Over \$150k

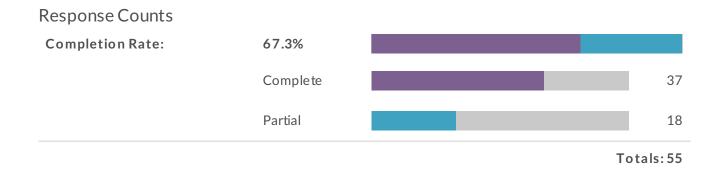
Does your household have school age children present? (Please circle one):

• Yes / No

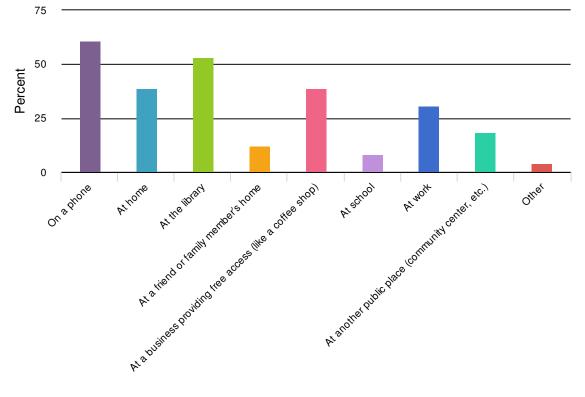
Zip Code:

Primary language spoken in your household:

### Report for WiFi Hotspot User Survey

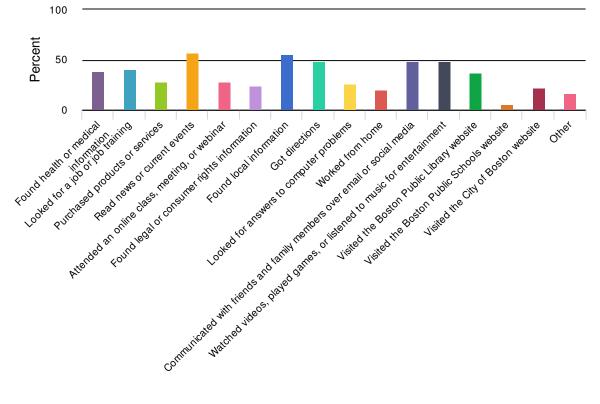


1. How do you usually access the Internet?



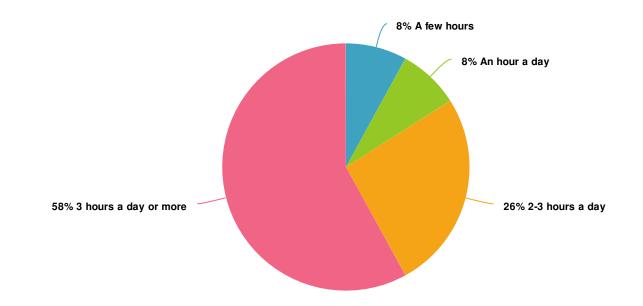
| Value                                                    | Percent |
|----------------------------------------------------------|---------|
| On a phone                                               | 61.2%   |
| Athome                                                   | 38.8%   |
| At the library                                           | 53.1%   |
| At a friend or family member's home                      | 12.2%   |
| At a business providing free access (like a coffee shop) | 38.8%   |
| At school                                                | 8.2%    |
| Atwork                                                   | 30.6%   |
| At another public place (community center, etc.)         | 18.4%   |
| Other                                                    | 4.1%    |

2. Please indicate if you used the BPL WiFi Hotspot to perform any of the following activities



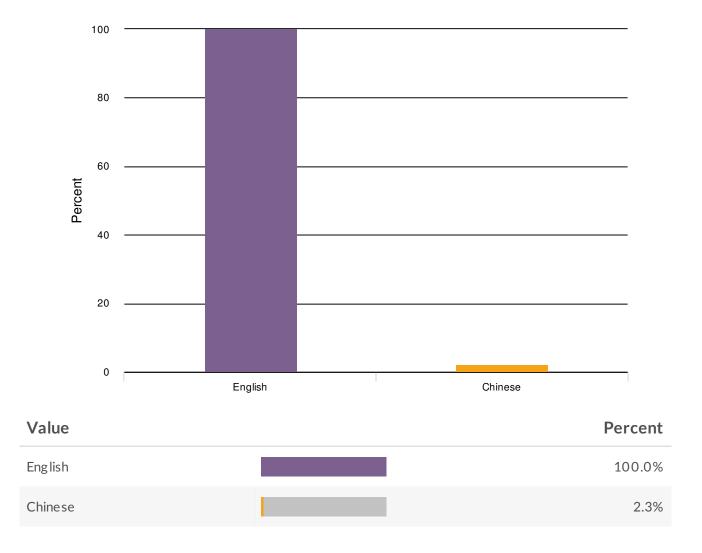
| Value                                                                   | Percent |
|-------------------------------------------------------------------------|---------|
| Found health or medical information                                     | 38.8%   |
| Looked for a job or job training                                        | 40.8%   |
| Purchased products or services                                          | 28.6%   |
| Read news or current events                                             | 57.1%   |
| Attended an online class, meeting, or webinar                           | 28.6%   |
| Found legal or consumer rights information                              | 24.5%   |
| Found local information                                                 | 55.1%   |
| Got directions                                                          | 49.0%   |
| Looked for answers to computer problems                                 | 26.5%   |
| Worked from home                                                        | 20.4%   |
| Communicated with friends and family members over email or social media | 49.0%   |
| Watched videos, played games, or listened to music for entertainment    | 49.0%   |
| Visited the Boston Public Library website                               | 36.7%   |
| Visited the Boston Public Schools website                               | 6.1%    |
| Visited the City of Boston website                                      | 22.4%   |
| Other                                                                   | 16.3%   |

3. In the past three weeks, how often did you use the Internet on average?

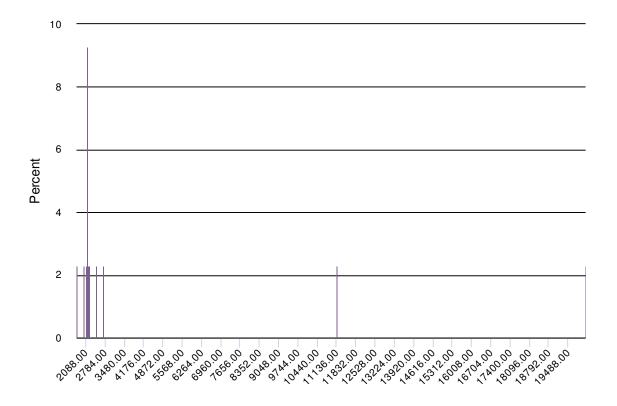


| Value                 | Percent |
|-----------------------|---------|
| A few hours           | 8.0%    |
| An hour a day         | 8.0%    |
| 2-3 hours a day       | 26.0%   |
| 3 hours a day or more | 58.0%   |

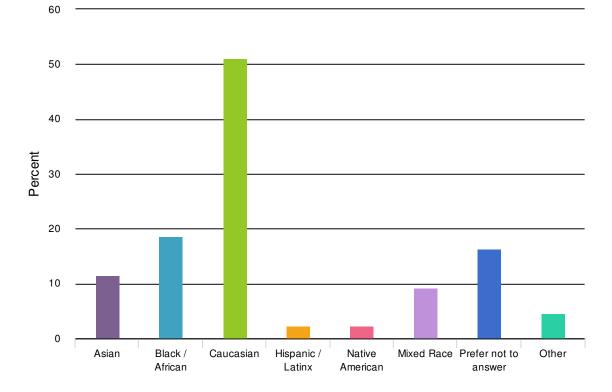
4. Instructions were provided in multiple languages. Which language(s) did you refer to?



#### 5. Please provide your 5-digit Zip Code

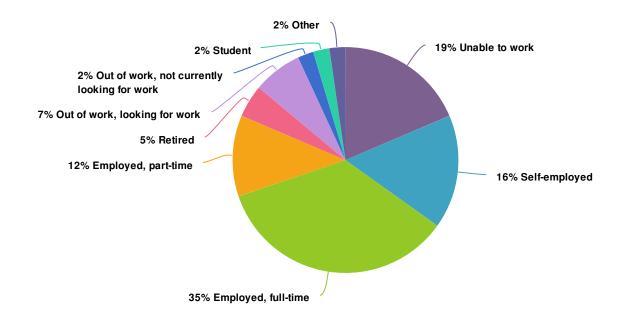


#### 6. How do you identify your ethnicity?



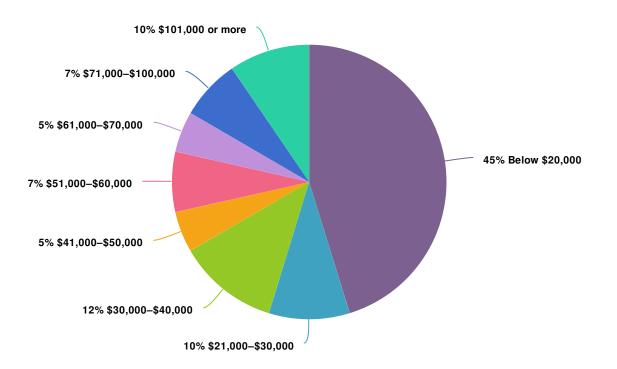
| Value                | Percent |
|----------------------|---------|
| Asian                | 11.6%   |
| Black / African      | 18.6%   |
| Caucasian            | 51.2%   |
| Hispanic / Latinx    | 2.3%    |
| Native American      | 2.3%    |
| Mixed Race           | 9.3%    |
| Prefer not to answer | 16.3%   |
| Other                | 4.7%    |

#### 7. What is your current employment status?



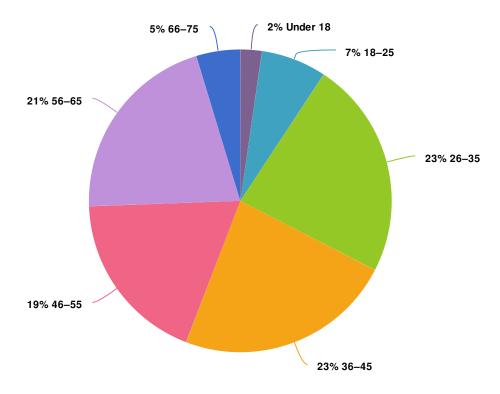
| Value                                       | Percent |
|---------------------------------------------|---------|
| Unable to work                              | 18.6%   |
| Self-employed                               | 16.3%   |
| Employed, full-time                         | 34.9%   |
| Employed, part-time                         | 11.6%   |
| Retired                                     | 4.7%    |
| Out of work, looking for work               | 7.0%    |
| Out of work, not currently looking for work | 2.3%    |
| Student                                     | 2.3%    |
| Other                                       | 2.3%    |

#### 8. What is your household income level?



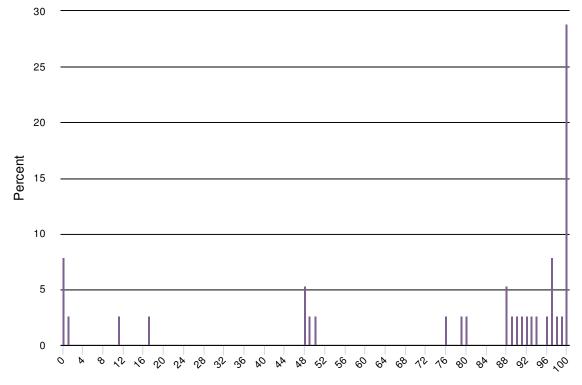
| Value              | Percent |
|--------------------|---------|
| Below \$20,000     | 45.2%   |
| \$21,000-\$30,000  | 9.5%    |
| \$30,000-\$40,000  | 11.9%   |
| \$41,000-\$50,000  | 4.8%    |
| \$51,000-\$60,000  | 7.1%    |
| \$61,000-\$70,000  | 4.8%    |
| \$71,000-\$100,000 | 7.1%    |
| \$101,000 or more  | 9.5%    |

#### 9. Your age is between



| Value    | Percent |
|----------|---------|
| Under 18 | 2.3%    |
| 18-25    | 7.0%    |
| 26-35    | 23.3%   |
| 36-45    | 23.3%   |
| 46-55    | 18.6%   |
| 56-65    | 20.9%   |
| 66-75    | 4.7%    |

10. Overall, how satisfied were you with using the BPL WiFi Hotspot?



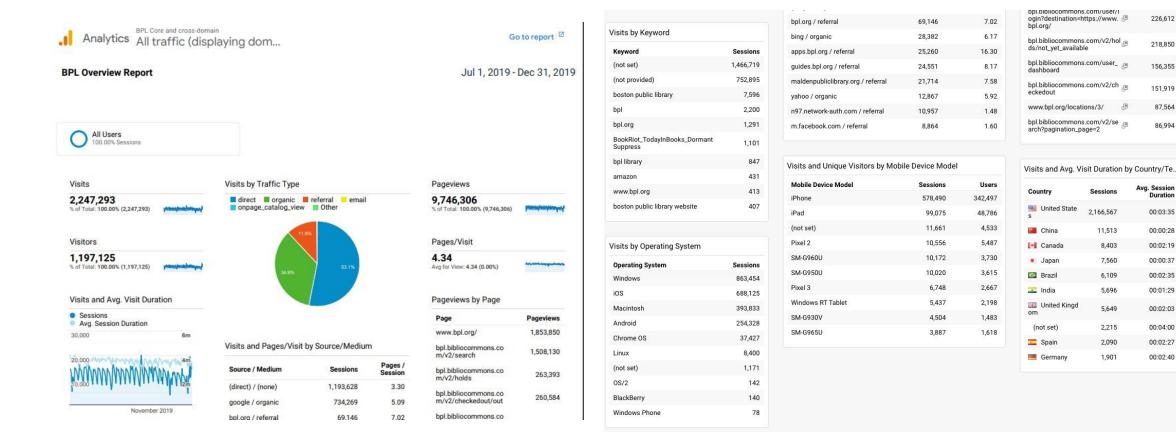
11. Do you have any suggestions for how the Library can improve the BPL Hotspot service?

borrow power great slow internet 10r library google 10r library google **home** bettery program connect

# WEB SERVICES

Google Analytics & Data Studio

### *By the numbers*





218,850

156,355

151,919

87,564

86,994

Behavior – Strictly a popularity contest

Sitewide or Drilldown

- Pageviews (total or unique)
- Average Time on Page
- Entrances
- Bounce and % Exit

More than 20% of activity related to search & account.

| Analytics All traffic (displayin | ig aom                                                                       |                                                                                        |                                                                          |                                                                             |                                                                   |                                                            |                                                                                |
|----------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------|
| Pages                            |                                                                              |                                                                                        |                                                                          |                                                                             |                                                                   |                                                            |                                                                                |
| All Users<br>100.00% Pageviews   |                                                                              |                                                                                        |                                                                          |                                                                             | Jul 1, 20                                                         | 19 - Dec 3                                                 | 1, 2019                                                                        |
| Explorer                         |                                                                              |                                                                                        |                                                                          |                                                                             |                                                                   |                                                            |                                                                                |
| Pageviews                        |                                                                              |                                                                                        |                                                                          |                                                                             |                                                                   |                                                            |                                                                                |
| 100,000                          |                                                                              |                                                                                        |                                                                          |                                                                             |                                                                   |                                                            |                                                                                |
|                                  | VVV                                                                          |                                                                                        | WV                                                                       | W                                                                           | $\mathcal{M}$                                                     | M                                                          | M                                                                              |
| August 2019 September            | 2019 October 2<br>Pageviews                                                  | 019<br>Unique<br>Pageviews                                                             | November 2019<br>Avg. Time on<br>Page                                    | Dec                                                                         | bember 2019<br>Bounce<br>Rate                                     | % Exit                                                     | Page<br>Value                                                                  |
| August 2019 September            |                                                                              | Unique                                                                                 | Avg. Time on                                                             |                                                                             | Bounce                                                            | \$ Exit<br>23.02%<br>Avg for<br>View:<br>23.02%<br>(0.00%) | \$0.0<br>% of Tota<br>0.00                                                     |
| August 2019 September            | Pageviews<br>9,746,306<br>% of Total:<br>100.00%                             | Unique<br>Pageviews<br>6,482,247<br>% of Total:<br>100.00%                             | Avg. Time on<br>Page<br>00:01:03<br>Avg for View:<br>00:01:03            | Entrances<br>2,243,529<br>% of Total:<br>100.00%                            | Bounce<br>Rate<br>44.25%<br>Avg for<br>View:<br>44.25%            | 23.02%<br>Avg for<br>View:<br>23.02%                       | \$0.00<br>% of Tota<br>0.00<br>(\$0.00<br>\$0.00                               |
| V                                | Pageviews<br>9,746,306<br>% of Total:<br>100.00%<br>(9,746,306)<br>1,853,850 | Unique<br>Pageviews<br>6,482,247<br>% of Total:<br>100.00%<br>(6,482,247)<br>1,328,144 | Avg. Time on<br>Page<br>00:01:03<br>Avg for View:<br>00:01:03<br>(0.00%) | Entrances<br>2,243,529<br>% of Total:<br>100.0%<br>(2,243,529)<br>1,251,529 | Bounce<br>Rate<br>44.25%<br>Avg for<br>View:<br>44.25%<br>(0.00%) | 23.02%<br>Avg for<br>View:<br>23.02%<br>(0.00%)            | Page<br>Value<br>\$0.00<br>% of Total<br>(\$0.00<br>\$0.00<br>\$0.00<br>\$0.00 |



Acquisition – Where are you coming from?

- ⇒Users (total or "new")
- Sessions
- Behavior metrics

About 35% of sessions start by someone searching the web.

|   |                          | Acquisition                                            |                                                           |                                                        | Behavior                                     |                                             |                                                  |
|---|--------------------------|--------------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------------|----------------------------------------------|---------------------------------------------|--------------------------------------------------|
|   | Default Channel Grouping | Users 🤊 🤟                                              | New Users ?                                               | Sessions (?)                                           | Bounce Rate                                  | Pages /<br>Session<br>?                     | Avg. Session<br>Duration                         |
|   |                          | <b>1,178,617</b><br>% of Total: 100.00%<br>(1,178,617) | <b>1,161,873</b><br>% of Total:<br>100.06%<br>(1,161,220) | <b>2,247,293</b><br>% of Total: 100.00%<br>(2,247,293) | 44.25%<br>Avg for View:<br>44.25%<br>(0.00%) | 4.34<br>Avg for<br>View:<br>4.34<br>(0.00%) | 00:03:32<br>Avg for View:<br>00:03:32<br>(0:00%) |
| 0 | 1. Direct                | 771,290 (62.93%)                                       | 768,697 (66.16%)                                          | 1,193,628 (53.11%)                                     | 57.82%                                       | 3.30                                        | 00:02:41                                         |
|   | 2. Organic Search        | 367,135 (29.95%)                                       | 329,488 (28.36%)                                          | 785,011 (34.93%)                                       | 27.99%                                       | 5.14                                        | 00:03:57                                         |
| 0 | 3. Referral              | <b>70,847</b> (5.78%)                                  | <b>48,881</b> (4.21%)                                     | 243,559 (10.84%)                                       | 28.55%                                       | 6.97                                        | 00:06:23                                         |
| 0 | 4. Social                | <b>14,436</b> (1.18%)                                  | <b>13,170</b> (1.13%)                                     | 20,745 (0.92%)                                         | 62.41%                                       | 2.85                                        | 00:02:20                                         |
|   | 5. Email                 | <b>1,576</b> (0.13%)                                   | <b>1,421</b> (0.12%)                                      | 2,203 (0.10%)                                          | 68.86%                                       | 2.24                                        | 00:01:41                                         |
| 0 | 6. (Other)               | <b>346</b> (0.03%)                                     | 212 (0.02%)                                               | 2,143 (0.10%)                                          | 28.00%                                       | 4.48                                        | 00:05:53                                         |
| 0 | 7. Paid Search           | 5 (0.00%)                                              | 4 (0.00%)                                                 | 4 (0.00%)                                              | 100.00%                                      | 1.00                                        | 00:00:00                                         |

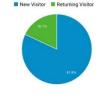


### Audience – Where my peeps at?

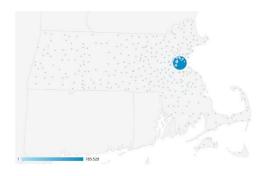
LocationLanguagePlatform

About 42% of sessions do not involve a computer.

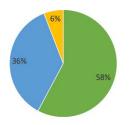




| Demographics      |   | Language  | Users     | % Users       |
|-------------------|---|-----------|-----------|---------------|
| Language          | • | 1. en-us  | 1,091,282 | 89.70%        |
| Country           |   | 2. en-US  | 42,502    | 3.49%         |
| City              |   | 3. en-gb  | 14,379    | 1.18%         |
| System            |   | 4. zh-on  | 11,796    | 0.97%         |
| Browser           |   | 5. en-ca  | 6,462     | 0.53%         |
| Operating System  |   | 6. pt-br  | 5,010     | 0.41%         |
| Service Provider  |   | 7. es-es  | 4,814     | 0.40%         |
| Mobile            |   | 8. fr-fr  | 3,766     | 0.31%         |
| Operating System  |   | 9. ja-jp  | 3,257     | 0.27%         |
| Service Provider  |   | 10. de-de | 2,839     | 0.23%         |
| Screen Resolution |   |           |           | view full res |









*Search – Did you find what you were looking for?* 

Search terms
Search category

Start page

About 2/3 of searches are "smart" searches and people are using our "canned" browse page searches.





Behavior Flow – Feel free to explore

- Shows paths taken through the site
- Useful in determining how frequently visited pages are accessed

Can help determine our best marketing channels for certain types of events or posts.





*Events* – *I see what you did there* 

- Categories
- Actions (click, show, place hold, outbound link)
- Labels (Log In, On Hold, Books & More)
- Shows actions taken on a page that may not lead to another destination.

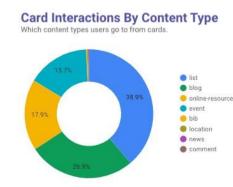
|   | Plot Rows Secondary dimension 👻 Sort | Type: Default 🔻                                        |                                                        |
|---|--------------------------------------|--------------------------------------------------------|--------------------------------------------------------|
|   | Event Category                       | Total Events 🕐 🔶                                       | Unique Events                                          |
|   |                                      | <b>4,191,006</b><br>% of Total: 100.00%<br>(4,191,006) | <b>3,012,623</b><br>% of Total: 100.00%<br>(3,012,623) |
| 0 | 1. header_top_level_nav              | 534,219 (12.75%)                                       | 402,805 (13.37%)                                       |
| 0 | 2. v2-holds                          | <b>374,797</b> (8.94%)                                 | <b>193,163</b> (6.41%)                                 |
| 0 | 3. v2-availability                   | <b>324,505</b> (7.74%)                                 | <b>173,020</b> (5.74%)                                 |
| 0 | 4. v2-page-interactions              | <b>323,031</b> (7.71%)                                 | <b>272,387</b> (9.04%)                                 |
|   | 5. biblionav_my_account_login        | <b>309,211</b> (7.38%)                                 | 290,874 (9.66%)                                        |
| 0 | 6. header_sub_level_nav              | <b>286,910</b> (6.85%)                                 | 250,196 (8.30%)                                        |
| 0 | 7. mobile_header_main_nav            | <b>253,197</b> (6.04%)                                 | <b>89,260</b> (2.96%)                                  |
| 0 | 9 hibliopou mu occount boldo         | 100.060 (4.70%)                                        | 179 559 (5.764)                                        |



# DATA STUDIO

Meaningful Content Analysis

- BiblioCommons shared framework - shared metrics among various platforms (web, catalog, events)
- Dynamic, interactive reports
- Shows interactions with specific content areas (modules) or individual content cards
- Meaningful to front line public service librarians as well as managers



Only card clicks that lead to the underlying content type are counted here.

#### Examples

Notes

Clicking on a title or image of a news post card takes the user to the news content: so it's counted as news.

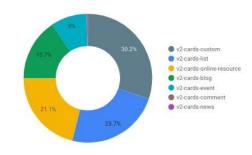
 Clicking on the content type (News) or a taxonomy term link does not take the user to the news content, and is not counted here.

 $\ensuremath{\cdot}$  Clicking on cover art or title on a comment card takes the user to the bib, so it's counted as a bib.

 $\mbox{ \ \ }$  Clicking on read more takes the user to the comment, so it's counted as a comment..

- Clicking on a Location from an Event Card is counted as a location.

#### Interactions By Card Category Which card types get most interactions.



Notes

This graph compares the total number of interactions on each card type, as a percentage. All card interactions are counted (e.g. title click, image click, taxonomy term click, author name click, etc.).



### **COMING SOON AND CAVEATS**

We'll have answers to your questions when we have answers to our questions.

Google Analytics data is based upon samples

- Events, Data Studio reports, and cross-domain data not retrospective - FY2020 onward only
- Many meaningful events and flows not trackable (yet)
  - List to hold conversion
  - Card/blog post/email to event registration conversion
  - Blog audience-building metrics

